ACGME	Required Skill	What specific LEARNING OBJECTIVE(S) addresses	What LEARNING	How is this skill
Competency		this required skill?	OPPORTUNITIES does this	ASSESSED?
			learning objective apply to?	(Goal: Include at
				least 1 method in
				addition to 360 eval)
Patient Care	Interviews patients	The Fellow will be able to obtain an accurate and thorough	Inpatient Service: Patient clinical	Attending evaluation
	accurately and	medical history from the patient/patient's family in the	rounds and direct observation	of fellow
	effectively	inpatient/outpatient settings under the direct supervision of		
		an attending Pediatric ENT surgeon.	Outpatient Service: Presentation	Biannual Structured
			of patients to attending physicians	review of
			and direct clinical observation.	Computerized
				Procedure log with Program Director
	Performs routine	The Fellow will be able to perform an accurate and	Inpatient Service: Patient clinical	Attending evaluation
	physical exams	thorough physical examination on the patient in the	rounds and direct observation	of fellow
	effectively	inpatient/outpatient settings, including a comprehensive		
		Head and Neck evaluation under the direct supervision of	Outpatient Service: Presentation	Biannual Structured
		an attending Pediatric ENT surgeon.	of patients to attending physicians	review of
			and direct clinical observation.	Computerized
				Procedure log with
				Program Director
	Performs medical	The Fellow will be able to perform the following	Direct hands-on teaching of	Representative Case
	procedures	procedures with an acceptable level of skill and	operative procedures by Pediatric	Operative assessment
	effectively	complication rates under the direct supervision of an	ENT Faculty	Checklist (under
		attending Pediatric ENT surgeon, with minimal direction.		development)
		These procedures include:	Bronchoscopy Simulation	
		Head and Neck :	Laboratory	Rigid Bronchoscopy
		1. Congenital lesions (e.g. lymphangioma, hemangioma,	Anatomy course	Task assessment
		branchial cleft/fistula, thyroglossal duct cyst) 2. Neoplastic lesions (e.g. thyroidectomy, malignancies of	Anatomy course	Checklist

Makes informe	<ul> <li>the neck, skull base tumors)</li> <li>3. Salivary duct diseases (e.g. excision of salivary glands, parotid duct ligation, submandibular duct rerouting)</li> <li>Bronchoesophagology :         <ol> <li>Endoscopy (e.g. endoscopy under 2 years of age, foreign body removal, laryngeal or tracheal endoscopic treatment including the use of lasers and balloon dilators)</li> <li>Closed laryngeal/tracheal procedure (e.g. tracheotomy under 2 years of age, excision of tracheo-cutaneous fistula)</li> <li>Open laryngeal/tracheal procedures (e.g. cricoid split, laryngotracheal reconstruction, tracheal resection)</li> </ol> </li> <li>Otology:         <ol> <li>Infectious process (e.g. acute complications of otitis media)</li> <li>Hearing loss (e.g. ossiculoplasty, BAHA, cochlear implantation)</li> <li>Others (e.g. acquired cholesteatoma, congenital cholesteatoma)</li> <li>Rhinology:             <ol> <li>Infectious process (e.g. complications of acute sinusitis)</li> <li>Revision endoscopic sinus surgery</li> <li>Congenital malformation (e.g. choanal atresis/stenosis, pyriform aperture stenosis, nasal lacrimal duct cyst, nasal dermoid)</li> </ol> </li> <li>Plastic/Reconstructive Surgery         <ol> <li>Ear (otoplasty, all congenital anomalies of the auricles)</li> <li>Nose (rhinoplasty)</li> <li>VPI surgery</li> <li>Others (complex scar revision, complex wound closure requiring local flaps)</li> </ol> </li> </ol></li></ul>	Inpatient Service: Patient clinical	Biannual Structured review of Computerized Procedure log with Program Director
diagnostic	synthesize all clinical information to diagnoses common	rounds and discussions of case	of fellow

	decisions	and uncommon Pediatric ENT diagnoses in complex patients with minimal input from an attending Pediatric ENT surgeon.	with the attending Pediatric ENT surgeon. Assigned Reading from the Fellowship Requirements Case Conference discussions and mock oral boards including complex pediatric otolaryngology patients.	Attending assessment of Mock Oral Boards Biannual Structured review of Computerized Procedure log with Program Director
	Develops and carries out patient management plans	The Fellow will be able to generate an evidence-based, comprehensive patient management plan in the inpatient/outpatient setting both as a primary physician and as a consultant in conjunction with an attending Pediatric ENT surgeon. The Fellow will be able to generate an evidence-based, comprehensive patient management plan during case conferences (e.g., M & M conference, Pathology conference)	Inpatient Service: Patient clinical rounds and discussions of case with the attending Pediatric ENT surgeon. Case presentations at Pathology Conference, Radiology Conference, Case conference, and M& M conference.	Attending evaluation of fellow Biannual Structured review of Computerized Procedure log with Program Director
Medical Knowledge	Thinks in an investigatory and analytical way	The fellow will design a research project with assistance from a research advisor that they will complete during their fellowship year.	KU Research Class Required Research Project and discussion with Research Advisor	KUMC and CMH Human subjects research modules and tests KU alumni day presentation evaluations Structured assessment of completed research project
	Has knowledge of	The fellow will be able to demonstrate facility with research	KU Research Class	KU Research Class

and applies basic sciences	design, IRB approval, research data gathering and synthesis, presentation of a research project and	Required Research Project and	Exams
501011005	preparation of a scholarly paper.	discussion with Research Advisor	KU alumni day
			presentation
		Presentation of research at Annual KU Otolaryngology Alumni Day	evaluations
		Conference	Structured
			assessment of
			completed research
			project
Has knowledge of	The Fellow will be able to demonstrate facility with a broad	Assigned Reading from the	Attending and resident
and applies clinical	range of Pediatric ENT relevant knowledge of anatomy,	Fellowship Requirements	assessment of the
knowledge	pathophysiology, and therapeutic options in complex		fellow
	Pediatric ENT cases.	Required Clinical Conferences	
			Mock Oral Boards
		Clinical discussions with attending	exam
		Pediatric ENT attending	

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Practice-Based Learning & Improvement	Identifies strengths, deficiencies, and limitations in their own knowledge and expertise	The Fellow will be able to comprehensively review their own cases and analyze them for strengths, limitations, and deficiencies in the management performed and be able to propose concrete solutions on how to improve the care/outcomes of similar patients in the future.	Case discussion in M & M conference	Attending assessment of the fellow Program Director assessment of the Fellow's analysis of their cases during biannual review
	Sets learning and improvement goals and identify and performs appropriate learning activities to achieve them	The Fellow will be able to perform a structured self- evaluation prior to the biannual performance review in which they are able to identify specific strengths and weaknesses in their own practice and propose concrete strategies to improve performance.	Structured self-assessment procedure	Program director assessment of self- assessment form and discussion during biannual review.
	Systematically analyses practice using quality improvement methods and implements changes with the goal of practice improvement	The Fellow will be able to recognize the need for quality improvement within the department and is able to design and implement an effective quality improvement project during their fellowship.	Participation in department-based QI Projects (e.g., developing intra- operative digital photograph archives)	Measured improvement of outcomes after QI project implemented.
	Incorporates formative evaluation feedback into daily practice	The fellow will be able to integrate feedback from faculty and colleagues to improve patient care.	Attending discussion during rounds.	Attending assessment of fellow Program director

			assessment of the Fellow's self assessment form during biannual review.
Locates, appraises, and assimilates evidence from scientific studies related to their patients' health problems	The fellow will be able to analyze literature on pediatric otolaryngology topics and apply the literature to diagnose and treat patient disease processes.	Journal Club Assignments, Otolaryngology Resident Conference Bailey's Chapter Review, Pathology ENT Conference, Radiology ENT Conference, Otolaryngology Grand Rounds, Otolaryngology Morbidity and Mortality Conference	Conference evaluations Attending assessment of fellow
Uses information technology to optimize learning	The fellow will demonstrate computer skills to obtain and relay information in the areas of research and patient care.	Literature Searches for supportive literature when managing specific patients Journal Club Assignments Required Research Project Use of computerized references and patient information during clinical activities KU Research Class CMH Fellowship Core Curriculum lectures	Journal Club conference and evaluations Bibliography for research project Fellowship orientation skills assessment
Participates in the education of patients, families, students, residents, and other health professionals	The fellow will explain appropriate information to patients and patient's family's about their disease process and treatments. The fellow will demonstrate effective educational	Preparation of didactic teaching to ENT residents and General Pediatric Residents with input by attending Pediatric ENT surgeon	360 Evaluation Educational conference evaluations

techniques through bedside teaching and formal lectures to students, residents, and other health care professionals about pediatric otolaryngology	Direct observation of attending Pediatric ENT surgeon when they educate patient families	
disease processes.		

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Interpersonal & Communication Skills	Communicates effectively with patients, families, and the public across a broad range of SES and cultural backgrounds	The fellow will demonstrate effective communication techniques with patients, families and the public across a broad range of socioeconomic and cultural backgrounds.	Attending discussion during rounds CMH Diversity training CMH Fellowship Core Curriculum conference Communication workshop at Winter competency meeting	360 Evaluation Diversity training quiz Empathy questionnaire at KU Winter Competency Conference
	Communicates effectively with physicians, other health professionals and health related agencies	The fellow will demonstrate effective communication with other pediatric services as a primary and consulting physician. The physician will also demonstrate effective communication with other health care professionals within the clinic and hospital setting.	Dictating consult note and recommendations while consulting on Pediatric ENT patients for other services.	360 Evaluation Structured assessment of sample of fellow's consult notes by attending Pediatric ENT surgeon
	Works effectively as a member or leader of a health care team or other professional group	The fellow will demonstrate effective leadership skills as the physician in charge of the Pediatric Otolaryngology inpatient service.	Direct observation during inpatient rounds by attending physicians. CMH Fellowship Core Curriculum Conference	360 Evaluation Program director assessment during biannual review.
	Acts in consultative role to other physicians and health professionals, as appropriate	The fellow demonstrates effective communication skills while acting in the consultant role to other physician and health care professionals.	Dictating consult note and recommendations while consulting on Pediatric ENT patients for other services.	Structured assessment of sample of fellow's consult notes by

	Maintains	The fellow will practice timely and accurate verbal	Dictating/writing patient consult	attending Pediatric ENT surgeon Structured
	comprehensive, timely, and legible medical records	dictations or type written notes for all aspects of patient record keeping.	notes, daily progress notes, operative notes, clinic notes and letters to referring physicians.	assessment of sample of fellow's consult notes by attending Pediatric ENT surgeon
Professionalism	Is compassionate, respectful, and shows integrity towards others	The fellow will demonstrate respectful behavior towards patients, patient's families, and other health care team members. The fellow will demonstrate compassionate care towards patients and their families.	Direct observation during clinics, inpatient rounds, care of patients in the operating room and interactions with other health team members by attending Pediatric Otolaryngology attendings. CMH Fellowship Core Curriculum conference Emotional Intelligence and Empathy discussion KU Winter competency Meeting.	360 Evaluations Program director assessment of self- assessment form and discussion during biannual review. Emotional Intelligence and Empathy surveys
	Is responsive to patient needs that supersedes self-interest	The fellow will demonstrate punctual behavior for inpatient rounds, surgeries and clinics and will answer calls and pages promptly from other health care team members while on call.	Direct observation during clinics, inpatient rounds, care of patients in the operating room and interactions with other health team members by attending Pediatric Otolaryngology attendings. CMH Core Curriculum Conference Emotional Intelligence and Empathy discussion KU Winter competency Meeting.	360 Evaluations Program director assessment of self- assessment form and discussion during biannual review. Emotional Intelligence and Empathy surveys
	Is respectful of patient	The fellow will recognize patient privacy and	Mandatory HIPPA training at CMH	Computerized post-

privacy and autonomy	autonomy rules as mandated by HIPPA.		training examinations
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	Is accountable to patients, society, and the medical profession	The fellow will volunteer their time through a medical mission opportunity or through another project of their choice.	Participation in international medical mission to Guatemala Reflective writing on the international medical mission to Guatemala	Attending assessment of performance Program director structured assessment of reflective writing assignment
	Is sensitive and responsive to gender, age, culture, race, religious, disability, and sexual orientation issues	The fellow will demonstrate communication skills and professional behavior in the work setting that are sensitive and responsive to all people.	Inpatient Rounds, clinic setting, operating room experiences with attending otolaryngologist. CMH Fellowship Core Curriculum Didactics Diversity training	360 Assessment Diversity training quiz
Systems- Based Practice	Works effectively in various health care delivery settings and systems	The fellow will manage patient care in a cost effective manner for the appropriate clinical setting. The fellow will treat the families and fellow health care workers with respect despite the socioeconomic conditions.	CMH Fellowship Core Curriculum Didactics Guatemala mission trip	360 Assessment Program director structure assessment of reflective writing assignment
	Coordinates patient care within the health care system relevant to their clinical specialty	The fellow will manage pediatric otolaryngology patient's recommendations for care between our service, the primary physicians and other specialty consultants.	Inpatient rounds with a pediatric otolaryngologist Inpatient case management conferences with other services	360 evaluation Program director assessment during biannual review

Incorporates considerations of cost awareness and risk- benefit analysis in patient and/or population-based care	The fellow will detect cost limitations of patients for medications and surgical care and provide the patient and family appropriate information to help them make informed decisions about their choices.	and the patient's family Outpatient clinic with an attending otolaryngologist Medication Cost department didactics Winter meeting activity	Assessment of cost expenditures per resident or fellow
Advocates for quality patient care and optimal patient care systems	The Fellow is able to coordinate various services (i.e. Home Health Nursing, Social Work,Medical equipment providers) when creating appropriate discharge planning for patients.	CMH Fellow orientation	360 evaluation Program director assessment during biannual review
Works in interprofessional teams to enhance patient safety	The Fellow is able to function effectively in interprofessional teams when creating appropriate discharge planning for patients. The Fellow knows the appropriate steps to follow to arrange provision of necessary medical apparatus for discharged patients to use at home.	Inpatient rounds with attending otolaryngologist. Inpatient rounds with Nurse Practitioners responsible for trach patients.	360 evaluation Program director assessment during biannual review
Participates in identifying system errors and implementing potential systems solutions	The fellow will design and complete a practice based learning and improvement project during their fellowship year. The fellow will distinguish system errors with pediatric otolaryngology patients and discuss and apply potential solutions during morbidity and mortality conference.	Case discussion in morbidity and mortality conference Practice based learning and improvement project.	Program director assessment during biannual review Practice based learning and improvement project Checklist